Sky Legend at Cotton Ranch Association Balance Sheet

	12/31/16	12/31/17
Assets		
Cash in Bank	49,202	64,703
CitiWide CD	50,000	50,520
Assessments Receivable - Homeowners	22,968	29,539
Account Receivable - CR-HOA	-	4,000
Prepaid Expenses	2,110	3,043
Total Assets	124,280	151,805
Liabilities & Equity		
Liabilities		
Accounts Payable	3,404	2,488
Prepaid Assessments	1,033	1,776
Total Liabilities	4,437	4,265
Equity		
Working Capital	23,475	23,475
Accounts Receivable	22,968	29,539
General Operations	17,927	22,149
Landscape Operations	2,579	1,224
Lighting Reserves	3,478	5,128
Road Reserves	47,056	53,666
Irrigation System Replacement Reserves	11,267	11,267
Landscape Replacement Reserves	(8,908)	1,092
Total Equity	119,843	147,540
Total Liabilities & Equity	124,280	151,805
	=	=

					12 Months	12 Months			
	2016 Unaudited Actual	2017 Adopted Budget	Variance Favorable (Unfavor)	2017 Forecast	Ended 12/31/17 Actual	Ended 12/31/17 Budget	Variance Favorable (Unfavor)	2018 Adopted Budget	Budget Assumptions
Traditional & Cottage Landscaping	Actual	Daaget	(Omavor)	Torcoust	Actuui	Duaget	(Omavor)	Daaget	Budget Assumptions
Beginning of Year	58	58		58	58			58	
Landscaping Installed During Year End of Year	0 58	3 61		0 58	60			3 61	3 Lake Homes
Elid of Teal	36	01		50	00			01	
All Association Members									
Beginning of Year	106	106		106	106			106	
Brought into Association End of Year	106	3 109		0 106	2 108			3 109	3 Lake Homes
Life of Teal	100	103		100	100			103	
Quarterly Dues Per Unit Landscape Quarterly Charge	\$95.00 \$185.00	\$95.00 \$185.00						\$95.00 \$185.00	
Combined Funds									
Income	40.200	40.050	(F70)	40.200	40.252	40.000	70	44 425	Units * Dues * 4 Qtrs
Base Assessments Landscaping Assessments	40,280 42,920	40,850 44,030	(570) (1,110)	40,280 42,920	40,353 42,920	40,280 42,920	73 0	,	Units * Dues * 4 Qtrs
Finance Charges	1,908	2,650	0	2,650	2,127	2,429	(303)	,	Delinquent Accounts
Interest Income	632	675	0	675	585	619	(34)		Based off of 2017 Fcst
Lien Filing / Collection Charges Statement Prep Fees	200 400	150	0 350	0 500	0 550	0 150	0 400		Collections Work 3 at \$50
Total Income	86,339	88,355	(1,330)	87,025	86,535	86,398	137	92,195	- αι φου
. 500555	33,333	00,000	(1,000)	0.,020	00,000	00,000		02,100	
Expenses									
General & Admin Expenses Accounting & Administration	17,916	19,750	5,000	14,750	14,411	16,250	1,839	20 000	Based off of 2017 Fcst
Billing Expense	1,732	1,900	0,000	1,900	1,783	1,900	117	-,	Based off of 2017 Fcst
Bad Debts	0	2,300	2,300	0	0	2,013	2,013		10% of 2017 Bal
Office Expenses & Misc. Insurance	890 2,537	875 2,664	(325) (172)	1,200 2,836	1,051 2,836	850 2,664	(201) (172)	,	Based off of 2017 Fcst Based off of 2017 Fcst
Legal Expense	2,337	800	300	500	2,030	733	733	,	Based off of 2017 Fcst
Tax Return	300	300	0	300	300	300	0		Based off of 2017 Fcst
Misc Other	0	0	0	0	0	0	0	0	
Total G&A Expenses	23,376	28,589	7,103	21,486	20,380	24,710	4,330	33,450	
Operating Expenses									
Landscape Maint Front Yards	22,188	23,100	912	22,188	22,188	23,100	912	-,	Add 3 homes
Common Area Maintenance	2,000	2,000	0	2,000 2,250	2,000 3,102	2,000	(953)		Cost, less CRHOA reimb
Irrigation Maintenance Road Maintenance	2,157 0	2,250 0	0	2,250	3,102	2,250 0	(852) 0		Normal repairs No anticipated needs
Entry Monument	0	0	0	0	0	0	0	0	No anticipated needs
Stormwater Drainage Maint.	0	250	250	0	0	250	250		Cleanout
Snow Plowing Street Light Maintenance	2,405 0	3,000 500	(1,722) 0	4,722 500	4,722 0	2,500 500	(2,222) 500		Based off of normal yr Based off of normal yr
Utilities	685	840	0	840	704	770	66		Based off of 2017 Fcst
Water (pay to CRMD)	5,568	5,891	149	5,742	5,742	5,891	149	,	Based off of 2017 Fcst
Reserve Study Reserve Fund Capital	29,000	0 2,500	0 2,500	0	0	0 2,500	0 2,500		One-time Study Per Reserve Fund
Other Misc	0	0	0	0	0	0	0	0	
Total Operating Expenses	64,003	40,331	2,089	38,242	38,457	39,761	1,303	41,249	
Total Expenses	87,379	68,920	9,192	59,728	58,838	64,470	5,633	74,699	
Net Income	(1,040)	19,436	7,862	27,297	27,697	21,928	5,769	17,496	
Beginning Fund Balance	97,408	95,165	1,203	96,368	96,368	95,165	1,203	123,665	
Ending Fund Balance	96,368	114,601	9,064	123,665	124,065	117,093	6,972	141,161	
Less Receivables	(23,696)	(30,930)	650	(30,280)	(23,696)	_		(41,170)	Assuming 10 Not Paying
Net Available Fund Balance	72,672	83,671	9,715	93,385	100,369			99,991	
Breakdown of Fund Balance		=	=	=	=	=	=	=	
Accounts Receivable	22,968	30,930	(650)	30,280	29,539			41,170	
General Operations Landscape Operations	17,927 2,579	13,505 2,389	8,966 (1,643)	22,471 745	22,149 1,224			14,341 177	
Irrigation System Replacement	11,267	11,267	(0)	11,267	11,267				\$85K needed in 2031
Landscape Replacement	(8,908)	117	(100)	17	1,092				Slowly rebuild
Road Replacement Lighting Replacement	47,056 3,478	51,265 5,128	2,491 0	53,756 5,128	53,666 5,128			,	\$110K needed in 2029 \$47K needed in 2032
Total Fund Balances	96,368	114,601	9,064	123,665	124,065	-		141,161	771K HOGUGU III 2002
1 Star I dila Balano63	30,300	7,001	3,007	.20,000	. 24,000			171,101	

General Fund	2016 Unaudited Actual	2017 Adopted Budget	Variance Favorable (Unfavor)	2017 Forecast	12 Months Ended 12/31/17 Actual	12 Months Ended 12/31/17 Budget	Variance Favorable (Unfavor)	2018 Adopted Budget	Budget Assumptions
All Association Members									
Beginning of Year	106	106		106	106			106	
Brought into Association	0	3		0	2			3	3 Lake Homes
End of Year	106	109		106	108			109	-
Quarterly Dues	\$95.00	\$95.00		\$95.00	\$95.00			\$95.00	Based on needs
Income									
Base Assessments	40,280	40,850	(570)	40,280	40,353	40,280	73	41 135	Units * Dues * 4 Qtrs
Finance Charges	1,908	2,650	0	2,650	2,127	2,429	(303)	,	Delinquent accounts
Lien Filing & Collection Charges	200	0	0	0	0	,	O O		Collections work
Statement Prep Fees	400	150	350	500	550	150	400	150	3 at \$50 Each
Total Income	42,788	43,650	(220)	43,430	43,030	42,859	170	46,935	
Expenses General & Admin Expenses									
Accounting & Admin	17,916	19,750	5,000	14,750	14,411	16,250	1,839	20,000	Based off of 2017 Fcst
Billing Services	1,732	1,900	0	1,900	1,783	1,900	117	,	Based off of 2017 Fcst
Bad Debts	0	1,000	1,000	0	0	875	875	,	10% of 2017 A/R Bal
Office Expenses & Misc. Insurance	890 2,537	875 2,664	(325)	1,200 2,836	1,051 2,836	850 2,664	(201)	,	Based off of 2017 Fcst Based off of 2017 Fcst
Legal Expense	2,537	2,004 800	(172) 300	500	2,030	733	(172) 733	,	Additional for collections
Social Events & Meetings	0	0	0	0	Ö	0	0	,	
Tax Return	300	300	0	300	300	300	0		Based off of 2017 Fcst
Total G&A Expenses	23,376	27,289	5,803	21,486	20,380	23,572	3,192	31,550	
Operating Expenses									
Common Area Maintenance	2,000	2,000	0	2,000	2,000	2,000	0	2 000	Cost, less CRHOA reimb
Road Maintenance	0	0	0	0	0	0	0	,	· · · · · · · · · · · · · · · · · · ·
Entry Monument	0	0	0	0	0	0	0	0	Median in Reserve Fund
Snow Plowing	2,405	3,000	(1,722)	4,722	4,722	2,500	(2,222)		Based off normal year
Stormwater Drainage Maintenance		250	250	0		250	250		
Street Light Maintenance	0	500	0	500	0	500	500		Based off of normal yr
Utilities Other Misc	685 0	840 0	0	840 0	704 0	770 0	66 0	850 0	Based off of 2017 Fcst
Total Landscape Expenses	5,090	6,590	(1,472)	8,062	7,426	6,020	(1,406)	7,260	
Total Expenses	28,466	33,879	4,331	29,548	27,806	29,592	1,787	38,810	
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Net Income	14,322	9,771	4,111	13,882	15,224	13,267	1,957	8,125	-
Replacement Reserve Transfers									
Lighting Reserve	1,600	1,650	0	1,650	1,650	1,650	0		Annual amount
Road Replacement Reserve	7,850	6,025	0	6,025	6,025	6,025	0	,	Annual amount
Total Replacement Reserves	9,450	7,675	0	7,675	7,675	7,675	0	7,905	-
Beginning Fund Balance	22,367	26,040	1,199	27,239	27,239	26,040	1,199	33,446	
Ending Fund Balance	27,239	28,136	5,310	33,446	34,788	31,632	3,156	33,666	1
Less Accounts Receivable	(9,312)	(14,631)	3,656	(10,975)	(12,639)	-			Assuming 10 Not Paying
Net Funds Currently Available	17,927	13,505	8,966	22,471	22,149			14,341	Drop for collections work

Landscaping Fund	2016 Unaudited Actual	2017 Adopted Budget	Variance Favorable (Unfavor)	2017 Forecast	12 Months Ended 12/31/17 Actual	12 Months Ended 12/31/17 Budget	Variance Favorable (Unfavor)	2018 Adopted Budget	Budget Assumptions
Traditional & Cottage Units									
Beginning of Year	58	58	0	58	58			58	
Landscaping Installed During Year End of Year	58	3 61	(3)	0 58	60			61	3 Lake Homes
End of fear	36	01	(3)	30	00			01	
Quarterly Landscape Charges	\$185.00	\$185.00		\$185.00	\$185.00			\$185.00	
Income									
Landscaping Assessments	42,920	44,030	(1,110)	42,920	42,920	42,920	0	44,585	Units * Dues * 4 Qtrs
Total Income	42,920	44,030	(1,110)	42,920	42,920	42,920	0	44,585	
Expenses Operating Expenses									
Landscape Maint Front Yard	22,188	23,100	912	22,188	22,188	23,100	912	-,	Based off Contract
Additional Plantings Water (Paid to CRMD)	5.568	0 5.891	0 149	0 5.742	5.742	0 5.891	0 149		In Replacement Fund 58 Homes/\$16.50/mo/ 6 mo
Irrigation System Maintenance	2,157	2,250	0	2,250	3,102	2,250	(852)	- ,	Based off of 2017 Fcst
Bad Debts	0	1,300	1,300	0	0	1,138	1,138		10% of 2017 A/R Bal
Total Landscape Expenses	29,913	32,541	2,361	30,180	31,032	32,378	1,346	33,389	
Total Expenses	29,913	32,541	2,361	30,180	31,032	32,378	1,346	33,389	
Net Income Before Transfers	13,007	11,490	2,361	12,740	11,888	10,542	1,346	11,196	
Replacement Reserve Transfers									
Irrigation System Replacement xfer	0	0	0	0	0	0	0		Catch up irrig reserves
Landscape Replacement xfer	12,650	8,725	(200)	8,925	10,000	8,725	(1,275)	2,000	Catch up irrig reserves
Total Replacement Reserves	12,650	8,725	(200)	8,925	10,000	8,725	(1,275)	9,225	
Beginning Fund Balance	15,878	15,923	312	16,235	16,235	15,923	312	20,050	
Ending Fund Balance	16,235	18,688	1,363	20,050	18,124	17,740	384	22,022	
Less Accounts Receivable	(13,656)	(16,299)	(3,006)	(19,305)	(16,900)				Assuming 6 Not Paying
Net Funds Available	2,579	2,389	(1,643)	745	1,224			1//	Breakeven for cash flow

Reserve Fund	2016 Unaudited Actual	2017 Adopted Budget	Variance Favorable (Unfavor)	2017 Forecast	12 Months Ended 12/31/17 Actual	12 Months Ended 12/31/17 Budget	Variance Favorable (Unfavor)	2018 Adopted Budget	Budget Assumptions
Income									
Irrigation System Transfer In	0	0	0	0	0	0	0	7,225	All put to landscaping
Landscape Replacement Trfr In	12,650	8,725	200	8,925	10,000	8,725	1,275	,	All that is available
Road Replacement Transfer In	7,850	6,025	0	6,025	6,025	6,025	0	6,205	Estimated Need
Lighting Reserve Transfer In	1,600	1,650	0	1,650	1,650	1,650	0	1,700	Estimated Need
Interest Income	632	675	0	675	585	619	(34)	675	Reserve CD set up
Total Income	22,732	17,075	200	17,275	18,260	17,019	1,241	17,805	
Expenses Irrigation System Replacement		0	0	0	0	0	0	0	No anticipated needs
Landscape Replacement	22,030	0	0	0	0	0	0		No anticipated needs
Road Overlay	22,030	0	0	0	0	0	0		No anticipated needs
Crackfill Roads	1,000	0	0	0	0	0	0		Completed in 2017
Curb & Gutter	,	2,500	2,500	0	0	2,500	2,500		Median work
Street Light Replacement	5,970	0	0	0	0	0	0	0	Convert to LED in 2017
Total Reserve Fund Expenses	29,000	2,500	2,500	0	0	2,500	2,500	2,500	
Net Income	(6,269)	14,575	(2,300)	17,275	18,260	14,519	(1,259)	15,305	
Beginning Fund Balance	59,162	53,202	(308)	52,894	52,894	53,202	(308)	70,169	
Ending Fund Balance	52,894	67,777	2,392	70,169	71,154	67,721	3,433	85,474	
		=	=			=	=	=	
Breakdown of Fund Balance									
Irrigation System Replacement	11,267	11,267	(0)	11,267	11,267			-, -	\$85K needed in 2031
Landscape Replacement	(8,908)	117	(100)	17	1,092				Slowly rebuild
Road Replacement	47,056	51,265	2,491	53,756 5.128	53,666			,	\$110K needed in 2029 \$47K needed in 2032
Lighting Replacement	3,478	5,128	0	-, -	5,128			-,	φ47 N needed in 2032
	52,894	67,777	2,392	70,169	71,154			85,474	